IIC Project Support
IIC projects benefited from Harvard investment and foundation, industry and government support

Resources provided to IIC for projects: Fiscal Snapshot, FY2007–09

The IIC business plan called for bootstrapping the Initiative with an infusion of Harvard funds to initiate interfaculty collaborations. Many Harvard and non-Harvard collaborators helped secure resources for IIC projects.

The chart below aggregates funds used to support project activity at the IIC. To prepare the snapshot, Executive Director Rosalind Reid added up the resources that flowed directly to the IIC and estimated the funds expended by the IIC on research during the fiscal years 2007–09. This chart is necessarily approximate. It does not include administrative and educational expenses. IIC-paid faculty and technical staff salaries are allocated approximately to projects based on activity.

The tally of external funds includes those funds spent within the IIC or awarded specifically to the IIC during FY2007–09; it excludes support and activity that did not appear on the IIC books. IIC work was tightly interwoven with research being done in Harvard departments and elsewhere; much project activity (including some of the work described in the chapter narratives) was collaborative and took place only partly within the IIC.

Funding and expenditure data were compiled from internal IIC records. Estimates were used for FY2009.
Harvard’s investment in IIC operations, exclusive of planning and startup costs in FY06, was approximately $8.3 million. Faculty, staff and other expenses increased in the second year as projects were ramped up and personnel recruited. When the university imposed new fiscal restraints early in FY09, the IIC was asked to cancel plans to launch education and fellowship programs, cut other expenses and begin the shutdown process.

During its second and third years of operation, the IIC reduced administrative and internal project expenses and increased education and sponsored research activity. The chart at bottom shows the mix of spending over time in the IIC’s combined budgets: Harvard support (green) and sponsored activity (red).